

**THEIR MISSION
IS COMPLETE.
OURS HAS
JUST BEGUN.**



A RED SOX FOUNDATION AND
MASSACHUSETTS GENERAL HOSPITAL PROGRAM



RED SOX
FOUNDATION



MASSACHUSETTS
GENERAL HOSPITAL

**2014/2015
Annual Report**

THE TIPPING POINT

In 2014 and 2015, Home Base, a Red Sox Foundation and Massachusetts General Hospital Program, took a significant step forward toward expanding our capacity to heal the invisible wounds for Post-9/11 Veterans, Service Members and their Families, throughout both New England and the United States.



Brigadier General (ret.) Jack Hammond
Executive Director, Home Base

“Home Base is transforming the manner in which we care for the 21st century warrior and military family.”



The Tipping Point. This phrase is defined as the moment of critical mass, the threshold, the boiling point. Home Base has crossed the tipping point in Veteran and family care, and is now leading the way to an improved model of care.

Since inception in 2009, Home Base has had one mission: heal the invisible wounds for Post-9/11 Veterans, Service Members and their Families. Invisible wounds such as post-traumatic stress, traumatic brain injury, depression, co-occurring substance use disorder, military sexual trauma and other associated issues. Home Base works to heal these wounds by focusing on four key areas: providing world-class clinical care, wellness, education and research. To say that great strides were made in each of these areas over the past two years would be an understatement.

Home Base is at the tipping point between providing clinical care locally in New England and being able to provide clinical care on a national level. Building upon the expert care provided at our regional Outpatient Clinic, in 2015, we piloted our groundbreaking Intensive Clinical Program (ICP) for treating the invisible wounds. This first-of-its-kind offering is a two-week, concentrated outpatient treatment program open to Post-9/11 Veterans and their Families across the nation. This innovative new program combines evidence-based care with complimentary alternative medicine (such as yoga, tai chi, and art therapy), fitness and nutrition—and has the potential to transform the manner in which we care for Veterans in the 21st century. With the creation of this program,

geography is no longer a barrier to receiving world-class clinical care.

Home Base also successfully partnered with the Red Sox and several universities to bring our novel wellness programs into the community. The Florida & New England Warrior Health and Fitness programs were presented at and in collaboration with both Florida Gulf Coast University and Northeastern University. Our Resilient Warrior classes are available at UMass Boston and students now receive one credit for participation. We are leveraging our community resources to provide Veterans with the skills they need that will enable them to succeed long term.

Our Harvard-affiliated clinicians continue to work tirelessly on groundbreaking research to improve current treatments, and to develop new methods for healing the invisible wounds. On the education front, we rely on the Home Base staff—the nation's foremost experts—to create and disseminate new, free online courses which succeed in arming healthcare professionals across the country with the knowledge to recognize and treat the injuries unseen.

Last Veterans Day we were able to partner with WCVB, the ABC-affiliate in the Boston television market, to raise awareness of Home Base to a new level. Our team produced a one-hour, commercial-free program highlighting the multifaceted aspects of Home Base in "Home Base's Veterans Day Special." The broadcast educated the community at large about the invisible wounds and focused on patients who bravely shared their story in hopes of reducing stigma. The event

was aired on Veterans Day, and was also live streamed on the WCVB website. In total, the event was seen in 123,000 homes and raised \$125,000 for Home Base.

Thanks to the groundwork laid down over the past two years, initiatives we once only dreamed about are coming to fruition. It is an exciting, invigorating time at Home Base.

To the staff, who continuously strives to shine the bright light of hope in the lives of our patients, I say thank you. The work being done at Home Base is truly life changing and it is an honor to be part of it. We offer state-of-the-art care, innovative wellness programs, support groups for family members and outings to reinforce the close bonds in military families. New research opportunities are paving the way to better treat the invisible wounds. Our education efforts are growing the bench of community clinicians across the United States who can recognize and treat those in need. Home Base is changing the landscape of care for the 21st century warrior and military family. 2015 was the tipping point. We are now on the other side; and there is nothing but hope for as far as I can see.

Brigadier General Jack Hammond
USA Retired
Executive Director
Home Base
A Red Sox Foundation
and Massachusetts General Hospital Program

REBRAND

THE LOOK OF THE FUTURE

The mission of Home Base has always been to heal the invisible wounds that affect our Veterans and their Families. Driving upon the powerful colors of our national flag, our new logo also demonstrates our commitment by proudly adding “Veteran and Family Care.” The new logo is evocative and self evident. It is the new face of Home Base.

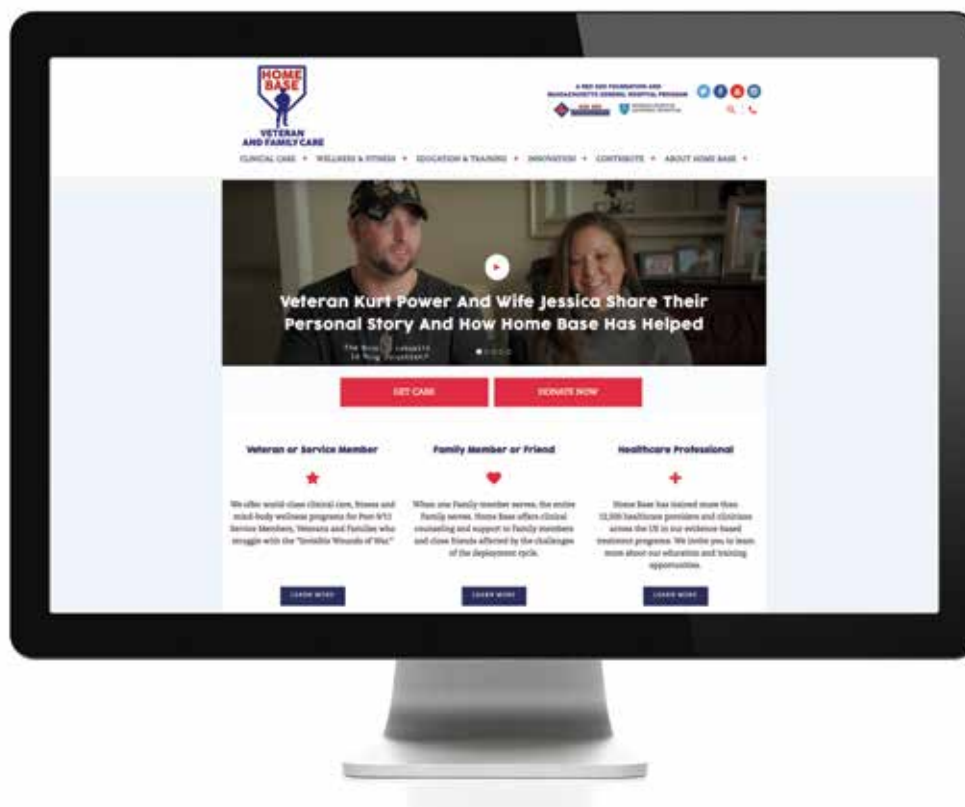
The same themes are incorporated into Home Base's new website. Homebase.org is easy to navigate and robust with content to inform, educate and inspire. The site was designed keeping our constituents in mind: Veterans and military families will find specific content just for them including available resources and treatment options. Healthcare professionals looking to learn more about how to recognize and treat the invisible wounds will find facts and free, on-demand trainings and information on how to refer patients into further care. For folks interested in research, there is information on all ongoing studies; and, if you are looking to contribute to our mission there are clear ways to donate and volunteer. The new homebase.org is a dynamic, interactive website, fitting of a world-class organization such as Home Base.

On Veterans Day 2015, Home Base unveiled their look of the future: a new logo and website, fit of an organization on its way to becoming a National Center of Excellence for treating the invisible wounds.

Old Logo



New Logo



TRANSITIONING TO A NATIONAL CENTER OF EXCELLENCE

In 2015, Home Base was one of four academic medical centers selected by Wounded Warrior Project (WWP) to create the Warrior Care Network, a first-of-its-kind medical care network connecting wounded Veterans and their Families with world-class, individualized mental health care. WWP issued a \$100 million challenge grant to all medical facilities involved, of which Home Base will receive a \$15.7 million challenge grant over a three-year period. With those funds, Home Base has created an Intensive Clinical Program (ICP). Piloted in 2015 and set to launch official in early 2016, this two-week, concentrated outpatient treatment program is open to Post-9/11 Veterans across the country. The program involves both traditional and holistic alternative care; patients receive close to a year's worth of therapy in a two-week period. With the establishment of our ICP, those suffering from invisible wounds such as post-traumatic stress or a traumatic brain injury can receive treatment at Home Base—no matter where they live in the country—at no cost to them. Home Base even covers lodging, transportation and meals. The addition of

this clinical program takes Home Base from a leading regional clinical care provider to a National Center of Excellence for treating the invisible wounds; geography is no longer a barrier to care.

“The generous support and commitment from Wounded Warrior Project was crucial in the establishment of the Warrior Care Network and Home Base’s Intensive Clinical Program; it significantly improves our ability to provide Veterans and their Families the care and support they have earned in a compassionate, timely and cutting-edge way,” said Brig. Gen. (ret.) Jack Hammond, Executive Director, Home Base.

Home Base is the only academic medical center in the Northeast involved in the Warrior Care Network. The other academic medical center programs involved include University of California’s Operation Mend Program in Los Angeles; Rush University Medical Center’s Road Home Program in Chicago, and Emory University Medical Center’s Veterans Program in Atlanta.



The Warrior Care Network is comprised of four academic medical centers.

“Now more than ever we need the support of our local and regional communities to raise our portion of the funds to support this transformation. For every dollar our community contributes to Home Base, WWP will match it with two dollars—ensuring the Warrior Care Network will be able to serve Veterans and their Families for years to come.”

Michael Allard, Chief Operating Officer, Home Base



CARE

TREATING VETERANS HOLISTICALLY

There are many unique things about Home Base. One is that we treat Veterans holistically. Unlike other organizations that treat only the warrior, Home Base offers care and support for the Veteran and anyone he or she considers family, using a three-generational model of care. Another way Home Base treats Veterans holistically is by providing support not just for those with severe symptom of invisible wounds such as post-traumatic stress and traumatic brain injury, but for folks who have lesser symptoms—or, no symptoms at all. Keeping a Veteran of sound mind and body is a priority of our organization, and that's why we created "Warrior Health and Fitness" and "Resilient Warrior."

Warrior Health and Fitness is presented in collaboration with the College of Health Professions and Social Work at Florida Gulf Coast University and Northeastern University.



Northeastern

WARRIOR HEALTH AND FITNESS

When Veterans are in service, they often are in the best shape of their lives. When they leave that structured environment, they may struggle to eat as nutritiously. Without organized physical training enforcing daily workouts, they may fall out of shape and gain weight. Many enter college post-service and find they don't have much in common with younger students who have never seen a war zone. The feelings of isolation compounded with potential weight gain and a lack of physical activity could worsen any reintegration issues the Veteran may have. That's where Warrior Health and Fitness comes in. Established in Southwest Florida in 2014 and launched in New England in 2015, Warrior

Health and Fitness aims to ease those issues by teaching Veterans how to eat, sleep, exercise properly, and relax in order to promote optimal health.

Since 2014, Southwest Florida saw 90 Veterans come through their program. Presented in collaboration with the College of Health Professionals and Social Work at Florida Gulf Coast University, the Naples, FL YMCA and the Naples/Fort. Meyers, FL Vet Centers, Home Base's initiative in Southwest Florida is guided by retired General Frederick M. Franks, U.S. Army. Since inception, the program has been a home run—inspiring Home Base to launch a New England version in 2015.

The New England Warrior Health and Fitness program is presented in collaboration with Northeastern University. The Boston cohort kicked off with the help of Red Sox legend Tim Wakefield. As in Florida, the Boston-area Veterans are given a full health screening; working with strength and conditioning specialists, nutritionists, mental skills coaches, and yoga instructors, they learn about stress reduction and receive tips to get better sleep. Through it all, they build comradery, forming a new band of brothers and sisters as they work together in an atmosphere designed around positive competition.

RESILIENT WARRIOR

In 2015, Home Base launched a series of educational mind-body courses in collaboration with the Benson-Henry Institute of Mind-Body Medicine at MGH called Resilient Warrior. These classes are held at and in collaboration with UMass Boston. They're aimed at making people more adaptable in stressful situations and tuning in to the mind-body connection.

The concept of mind-body medicine means using the body to help quiet the mind. To some, it sounds like a far out concept—but in reality, says the program's director, it is something happening every day. Home Base's resiliency classes teach participants how to harness it and use it to their advantage.

"To understand how our mind and bodies are connected, I often tell people that if they were wearing a blood pressure cuff throughout their

day, it would show that their blood pressure rises during times of stress and falls when feeling more relaxed," says Louisa Sylvia, PhD, Dir. of Health and Wellness at Home Base. "In our resiliency programs, we teach skills such as being in the moment, deep breathing, meditation and mindfulness... so that when stress happens, you will be more able to refocus and roll with the punches more skillfully."

Other lessons taught include how to access a deeper state of relaxation, how to replace negative thoughts, increase social support, improve sleep and also how fitness and nutrition affect one's coping skills. The skill-building techniques learned in each class have been scientifically shown to improve medical symptoms, mood, and wellbeing. For Service Members and Veterans, these

skills can be immensely helpful in trying to quell hyper vigilance, something that was life saving while they were deployed but problematic once back home. For military family members, these skills can help calm the near-constant worry of a loved one who may be in harm's way or living with a veteran re-integrating into civilian life. They also provide an opportunity to create a sense of community with other military families and to experience a sense of support.



GROWING THE BENCH OF CLINICIANS





Recognizing that there are key people in our communities that interact with and can benefit Veterans and their Families every day, Home Base has a core focus on Education.

A wide variety of external funding enables us to support the growth and sustainability of these efforts, all of which are focused on informing and training clinicians and community stakeholders to better recognize, assist and treat those suffering from invisible wounds. All of the trainings presented by Home Base are offered free of charge.

In the summer of 2014, Home Base received a \$1 million competitive grant from the Massachusetts Attorney General's Office. The ultimate goal is to educate and train first responders, nurses and allied health professionals in Massachusetts to improve the identification, care, and referral of returning Veterans and Military Families affected by the invisible wounds of war. The trainings were developed with the help of several first responder and allied health professional focus groups in 2015. The finished trainings will appear in 2016 on homebase.org/traininginstitute.

Home Base was also extremely fortunate to be selected by the Department of Defense, through the Defense Suicide Prevention Office, for one year of funding to expand our community training efforts in the fall of 2015. These efforts will include

Funding from Welcome Back Veterans in 2014 allowed Home Base to establish a more formal Training Institute at Home Base. The Training Institute now has a four-tiered curriculum:

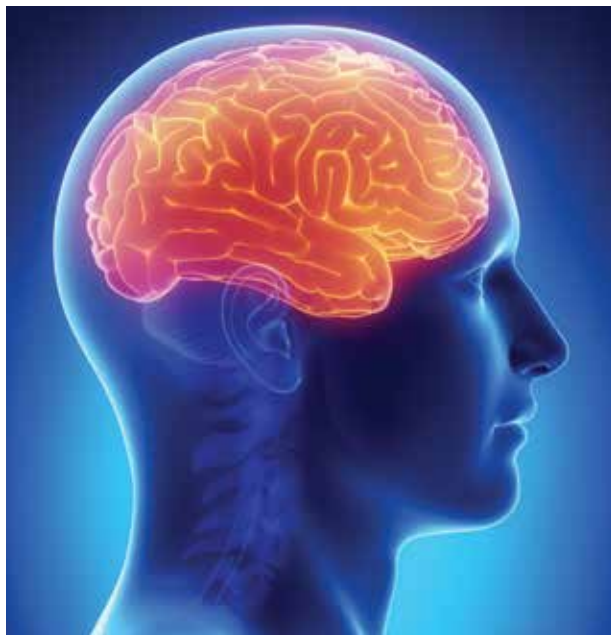
LEVEL 1	Online trainings and resources (such as the War Zone series, Staying Strong for Parents, toolkits and other Home Base resources) at homebase.org/traininginstitute	
LEVEL 2	 In-person lectures and presentations by clinicians and Veterans	
LEVEL 3	Targeted, in-depth, online, four-session courses with curricula materials and faculty interaction	
LEVEL 4	 Intense training and coaching model for community providers in New England in Prolonged Exposure, a leading treatment therapy for post-traumatic stress disorder	

enhancements to our learning management system, the development of a four-session course on motivational interviewing, expanding our successful War Zone series and continuing to grow our ability to run our multi-week courses with targeted curricula materials and faculty interaction online along with our evidence-based post-traumatic stress trainings in Prolonged Exposure and Cognitive Processing Therapy.



IMPROVING HEALTHCARE THROUGH INNOVATION

At Home Base, we believe cutting edge research unites innovation with education, and will allow us to stretch the boundaries of science and develop improved treatment for invisible wounds. Our research efforts aim to develop innovative solutions to some of the most daunting challenges facing our Veterans today. We work in collaboration with clinicians and researchers in New England, in the U.S., and across the world at large. These efforts at Home Base are guided by a Scientific Council composed of internationally renowned professionals in the field of traumatic stress and traumatic brain injury.



Examples of Home Base-affiliated research studies at Massachusetts General Hospital and Spaulding Rehabilitation Hospital in 2014 and 2015 include:

Testing certain medications and hormones to prevent or weaken traumatic and fear memories

Developing and testing the efficacy of a school-based intervention to support resilience among military-connected children in the community

Using sophisticated imaging techniques to monitor brain activity of individuals with traumatic brain injury or post-traumatic stress disorder receiving treatment

Improving the identification and treatment of post-traumatic stress disorder and traumatic brain injury among returning Veterans in the community

Examining the efficacy of medication, psychotherapy, and their combination in reducing symptoms of post-traumatic stress disorder

THE COMMUNITY SUPPORT THAT POWERS OUR EFFORTS

Home Base is a philanthropically driven organization, relying heavily on support from donor contributions—corporate, foundation, individual and community. Our ability to deliver on the promise of world-class care is dependent on the thousands of individual donors and supporting organizations who have supported us from the beginning and continue to do so.

The following highlight a few of our 2014 and 2015 fundraising activities.



RUN TO HOME BASE

The annual Run to Home Base presented by New Balance is a unique 9K fundraising run and 2.5 mile walk through scenic Boston ending with a photo finish as participants cross home plate at Fenway. The event honors our Veterans and their Families and is a primary source of funding for Home Base. Each year, the Run brings together more than 2,500 runners and walkers, including 500 actively serving personnel. Family members and friends of runners, as well as members of the public, can cheer the runners and support our Service Members, Veterans and their Families from the stands inside Fenway and enjoy food, entertainment and family activities in the concourses. During its first six years, the Run to Home Base has raised over \$13 million to support Home Base.

MISSION GRATITUDE

Mission Gratitude is the largest benefit concert in New England that supports wounded Veterans and their Families. Held the week of Veterans Day, the event brings together the Boston business, civic, and philanthropic communities to stand together in recognition of the sacrifices made daily by those who have served and their families. In 2014, the audience was moved when 2014 Medal of Honor recipient Staff Sergeant Ryan Pitts took the stage and spoke publicly for the first time about his own struggle with invisible wounds. Legendary entertainer Harry Connick, Jr. and his 15-piece orchestra dazzled the crowd with his jazz music. In 2015, guests heard from Casey's Cross, a group of Veterans who suffered from invisible wounds and who shared their stories through music. The band was followed by a performance from iconic entertainer Reba McEntire. Each year, Mission Gratitude raises more than \$1 million to support Home Base services. For more information, visit homebase.org/missiongratitude.

Medal of Honor recipient Staff Sergeant
Ryan Pitts takes the stage in 2014.





HOME BASE'S VETERANS DAY SPECIAL

Home Base's Veterans Day Special is a telethon to benefit Home Base, produced by Home Base and aired on WCVB News Center 5, the number one-rated ABC affiliate station in the Boston television market. The one-hour, commercial-free show was broadcast on November 11, 2015 and was seen by over 123,000 people. It was also live-streamed on the WCVB website. The Veterans Day Special served to promote awareness of both the invisible wounds of war and the services Home Base offers. Patients and participants shared their stories in hopes of reducing the stigma sometimes associated with the invisible wounds. The telethon raised about \$125,000 for Home Base.



HOME BASE GOLF OUTING AT KENSINGTON GOLF & COUNTRY CLUB

This annual scramble-format tournament supports direct services for Southwest Florida Veterans, including their participating in Home Base's Southwest Florida Warrior Health and Fitness program. Each foursome plays with a Veteran or Home Base representative to make a fivesome. The tournament is played at Kensington, a premier 18-hole championship course designed by Robert Trent Jones, Jr. in the heart of Naples, FL. The 2014 and 2015 tournaments raised over \$213,000.

NEW YORK CITY MARATHON

15 fundraisers from across the Northeast laced up their running shoes for the New York City Marathon on November 1st 2015. Since 2012, fundraisers train remotely as a team to compete as a part of the Home Base charity team. In 2014 and 2015, the group raised more than \$88,859 for Home Base.



HOME TEAM COMMUNITY EVENTS

Reconnecting our Veterans with their community is essential to supporting their transition to civilian life. From golf tournaments to comedy nights, music events to fun runs, our Home Team Community Events not only raise much needed funds for our clinic, but they reconnect our Veterans to their community. To get involved or to plan your own event, visit homebase.org/contribute. A few highlights from 2014 and 2015:

HANSCOM FEDERAL CREDIT UNION CHARITABLE FOUNDATION 1ST ANNUAL GOLF CLASSIC

Hanscom Federal Credit Union Charitable Foundation showed tremendous support for Home Base by hosting the 1st Annual Golf Classic to benefit Home Base in concert with the Charles E. McGee Chapter of the Tuskegee Airmen. The outing took place in September 2015 at Red Tail Golf Club in Devens, MA. Over 100 golfers attended the event that featured 18 holes of golf, breakfast reception and awards presented to the day's top golfers.



ICE STARS FOR WOUNDED WARRIORS

A variety of events held throughout the New England area build up to an annual IS4WW Celebration event at the end of each April. The Celebration brings together elite ice skaters, civil service hockey teams, Olympians, youth organizations, and many more to honor Service Men and Women. The Celebration has raised \$32,000 for Home Base to date.





HOME BASE GOLF OUTING

Home Base Red White & Blue Alliance members and co-founders of LABUR, Darrin Lang and Seth Burr hosted and sponsored the Home Base Golf Outing at Pocasset Golf Club in September 2015. The second annual event attracted foursomes from throughout Massachusetts and raised over \$35,000.

RSM LLP

Back in 2010, the RSM Classic PGA TOUR event teamed up with the Davis Love Foundation to launch “Birdies Fore Love.” In 2014, RSM’s Charlestown office chose Home Base as the recipient of its first-ever, firm-wide giving program, which raised \$28,000 through events and an online donation auction.



NO SHAVE NOVEMBER

The MBTA Transit Police Department raised more than \$15,000 for Home Base with their “No Shave November” fundraiser in 2015. About 150 Transit Police Officers said goodbye to their razors for charity. Anyone who committed a minimum of a \$100 donation was entitled to grow facial hair that is usually prohibited by policy for the entire month of November. The effort was spearheaded by Veteran and Home Base supporter Kurt Power.



“HOMEBASE” YOGA BENEFIT FOR VETERANS

Hosted for the fourth consecutive year in 2015, more than 150 people came together for a yoga class taught by Jacqui Bonwell and Veteran Danny Dwyer to honor the sacrifice of those in the military and to give back to them. Held at CrossFit Home Base in Canton, MA, the class echoed with live bagpipe music. Since 2012, the event has raised more than \$72,000.

CAPITAL CAMPAIGN

ON THE HORIZON

Kicking off 2016, Home Base will formally launch the Intensive Clinical Program, the two-week, concentrated outpatient treatment program for the invisible wounds open to Post-9/11 Veterans across the United States. The addition of this care model is truly a game-changer. It is a groundbreaking, effective treatment model, delivering state-of-the-art care to anyone who needs it.



In order to provide the best possible environment to heal, and to support the growth of our new and innovating clinical program, we will begin a Capital Campaign focused on raising the critical funds for expansion. The key to this effort is a new facility in the Charlestown Navy Yard. The new location will be equidistance from the world-class medical and rehabilitation service of Massachusetts General Hospital and Spaulding Rehabilitation Hospital. The space will be outfitted with the latest technology for treatment in both the outpatient clinic and the two-week intensive clinic; it will include space to provide integrative and complimentary alternative medicine such as art therapy and acupuncture, it will include fitness and yoga studio space and house a multipurpose, outdoor healing space that overlooks the skyline of Boston and the iconic Zakim Bridge to Old Ironsides.

Home Base will launch new educational classes and research trials, as well as embark on initiatives to train first responders and healthcare professionals how to better recognize and assist those suffering from invisible wounds. The list goes on and on. Home Base may be on the other side of the tipping point, but the pace remains: we march steadily onward to shine the bright light of hope into the lives of our patients and their families as we change the landscape of care for the 21st century Veteran and Military Family.



Artist renderings of the new facility in the Charlestown Navy Yard.

FY14 – FY15

	<u>FY14 Act</u>	<u>FY15 Act</u>
Cash Balance	702,734	825,043
3rd Party Revenue	259,170	275,393
Contributions	4,237,951	8,359,541
Investment Income	356	1,341
Sub-total Revenue	5,200,211	9,461,317
In-Kind Support	1,273,267	1,273,267
Total Support and Revenue	6,473,478	10,734,584
Sub-total Program Costs	5,056,203	5,707,301
Indirect Costs	592,232	752,238
Total Program Costs	5,648,435	6,459,540
Gain/(Loss) from Operations	825,043	4,275,045



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DONOR LIST

Please note that this donor list reflects cumulative giving to Home Base of \$5,000 or more, between January 1, 2014 and December 31, 2015.

\$100,000+

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\$5,000 – \$9,999

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